

# National Citizen Survey Results



CITY OF  
**MONROE**

*Raisin' Expectations*

Report to City Council  
October 1, 2018



## CITY COUNCIL GOAL E:

**Promote Community Engagement Programs**

## CITY COUNCIL GOAL F:

**Provide Fiscal Responsibility While Maintaining Quality of Life**

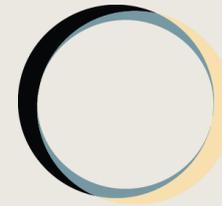
**Objective 4:** Enhance Service Delivery Through Customer Experience Improvements



# Why NCS™?



**THE NCS**™  
The National Citizen Survey™



**NRC**  
National Research Center Inc

- Skilled research scientists
- Over 20 years Experience Survey Research
- Completed surveys in over 500 communities nationwide
- Public Sector: Local governments (ICMA Endorsed), non-profits, Foundations and more



# Survey Administration



- Mailed to 2,500 random households—by precinct  
3 notifications, 1 week apart
- 13 “grid” questions containing 132 items from proven question bank
- 4 custom questions were added:
  1. Strategic planning focus
  2. Operations priorities
  3. Customer service experience with City Departments
  4. Preference for communication source from the City
- Opt-in web survey included—posted in social media



# Overall Survey Response Rates

- 3% of the 2,500 surveys were returned by the Post Office
- Of the remaining 2,417 HHs, 576 completed the survey for a **overall response rate of 24%**
- Of the 576 completed surveys, 57 were completed online
- Additional 486 residents completed the online opt-in survey

**Grand Total of 1,063 completed surveys.**



# Mailed Survey Response by Precinct

	Precinct 1	Precinct 2	Precinct 3 North	Precinct 3 South	Precinct 4	Precinct 5	Precinct 6	Overall
Total Sample Used	365	302	225	151	481	484	493	2,500
Complete Interviews	71	59	31	17	146	134	109	567
Response Rate	20%	20%	15%	14%	32%	29%	23%	<b>24%</b>



Combine these two when considering outcomes.



# Measuring Survey Validity



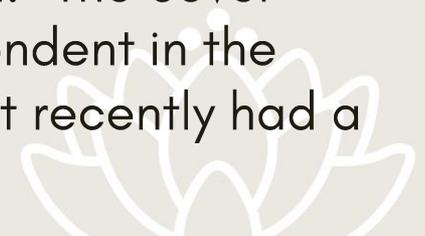
## Survey Validity has 2 considerations:

1. How confident is the community in the results from those who completed the survey vs. had the survey been administered to the entire population?
2. How closely do the perspectives recorded on the survey reflect what resident really believe or do?



# Ensuring Survey Validity

- Using a mail-out/mail-back methodology, which typically gets a higher response rate than phone for the same dollars spent. A higher response rate lessens the worry that those who did not respond are different than those who did respond.
- Selecting households at random within the community to receive the survey to ensure that the households selected to receive the survey are representative of the larger community.
- Over-sampling multi-family housing units to improve response from hard-to-reach, lower income or younger apartment dwellers.
- Selecting the respondent within the household using an unbiased sampling procedure; in this case, the “birthday method.” The cover letter included an instruction requesting that the respondent in the household be the adult (18 years old or older) who most recently had a birthday, irrespective of year of birth.



# Ensuring Survey Validity (cont'd)

- Contacting potential respondents three times to encourage response from people who may have different opinions or habits than those who would respond with only a single prompt.
- Inviting response in a compelling manner (using appropriate letterhead/logos and a signature of a visible leader) to appeal to recipients' sense of civic responsibility.
- Providing a pre-addressed, postage-paid return envelope.
- Weighting the results to reflect the demographics of the population.



# What did the survey measure?

## The 3 Pillars

Community  
Characteristics

Governance

Participation

## 8 Central Facets

Safety

Mobility

Natural Environment

Built Environment

Economy

Recreation & Wellness

Education & Enrichment

Community Engagement



# How is the Overall Quality of Life in the City of Monroe?

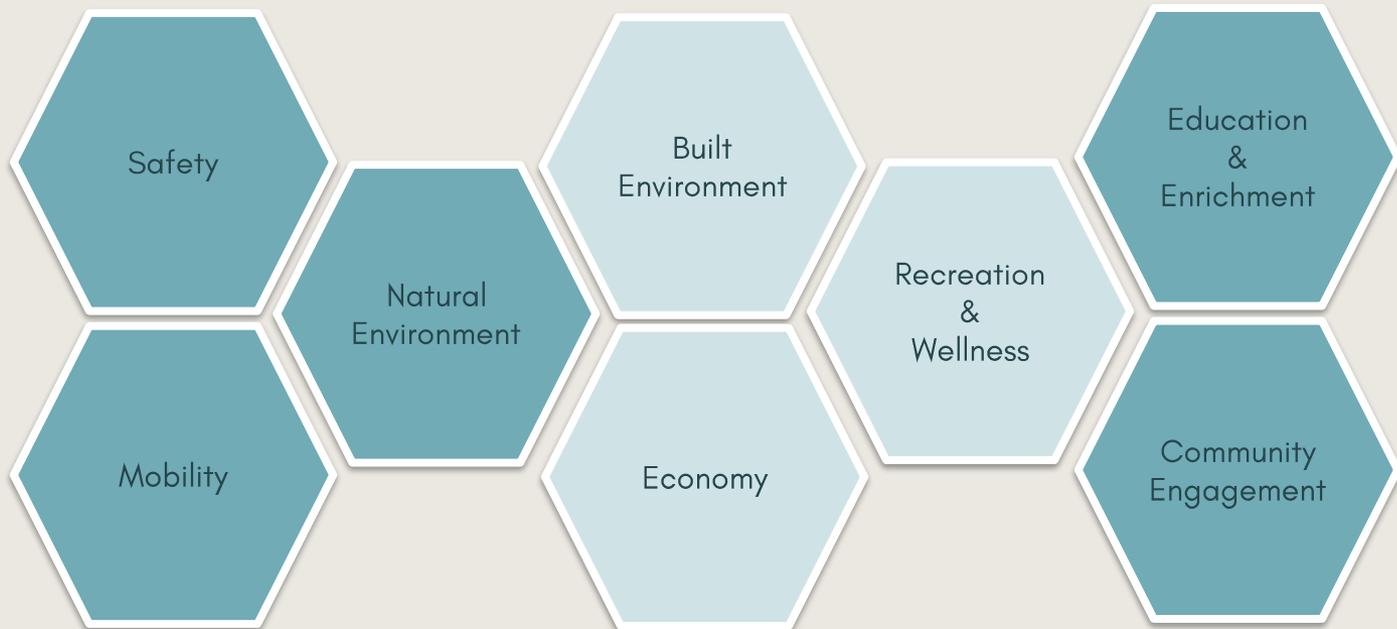


"Much Lower" than national comparison  
*(Rank 462/481)*

"Lower" than other peer communities  
*(Rank 10/11)*



# How did Monroe Stack Up? *Nationally*



## Legend

-  Lower than national benchmark
-  Similar to national benchmark
-  Higher than national benchmark



# How did Monroe Stack Up? *Peer to Peer*



## Legend

-  Lower than peer benchmark
-  Similar to peer benchmark
-  Higher than peer benchmark

## Who are our peers?

29 cities in North Central United States with a population of 10,000-40,000 with annual median income between \$35,000-\$55,000

# Strategic Planning Areas

How important is it for the City to focus on each of the following in the years to come? (*Essential or Very Important*)

1. Safety - 90%
2. Mobility - 76%
3. Natural Environment - 77%
4. Built Environment - 72%
5. Economy - 92%
6. Recreation and Wellness - 75%
7. Education and Enrichment - 84%
8. Community Engagement - 75%



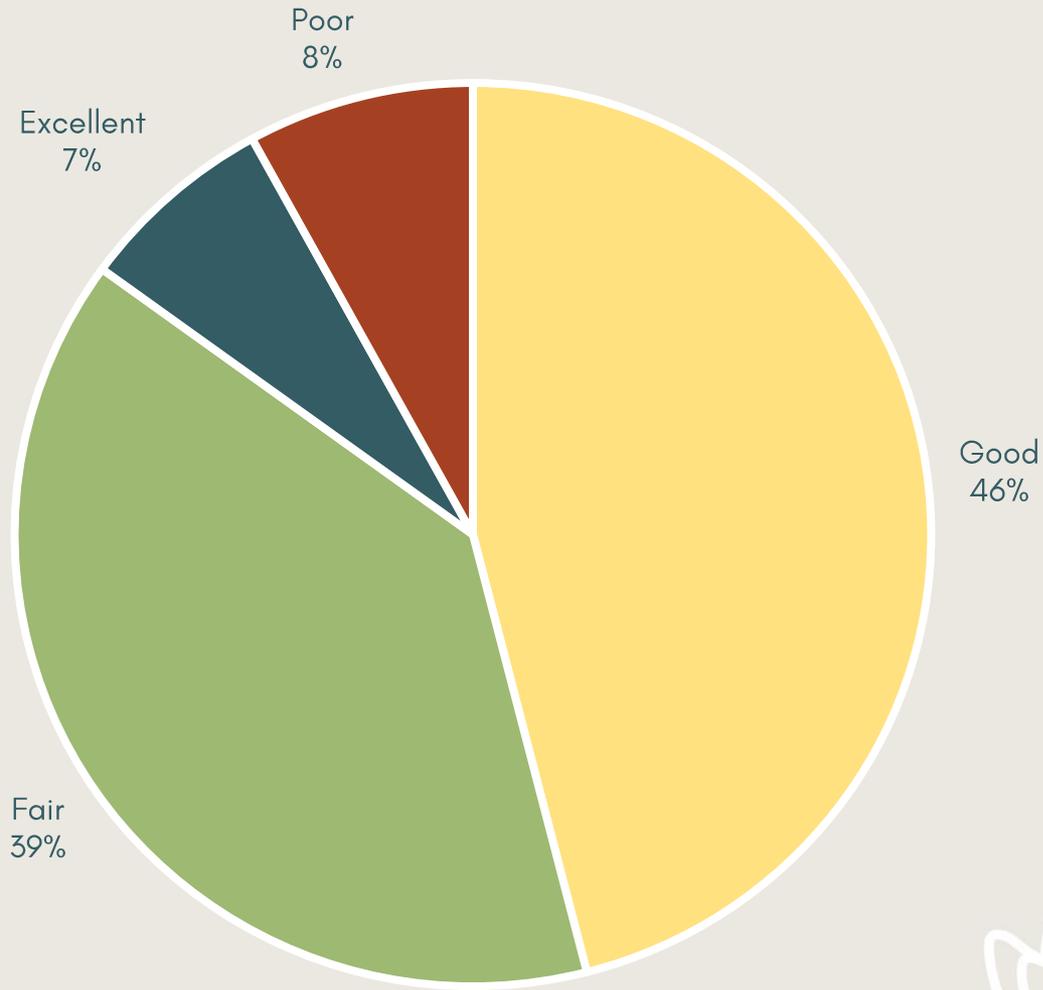
# Recommended Priorities

Responses with positive marks of  
*one-quarter or less:*

- Overall quality of new development
- Overall economic health
- Vibrant downtown/commercial area
- Shopping opportunities
- Employment opportunities



# Community Characteristics





## Top Five Ratings

1. Safe Downtown/Safe in Neighborhood
2. Overall Ease of Travel by Bicycle/By Car
3. Religious or Spiritual Activities
4. Ease of Walking Paths and Walking Trails
5. Overall Natural Environment/Air Quality

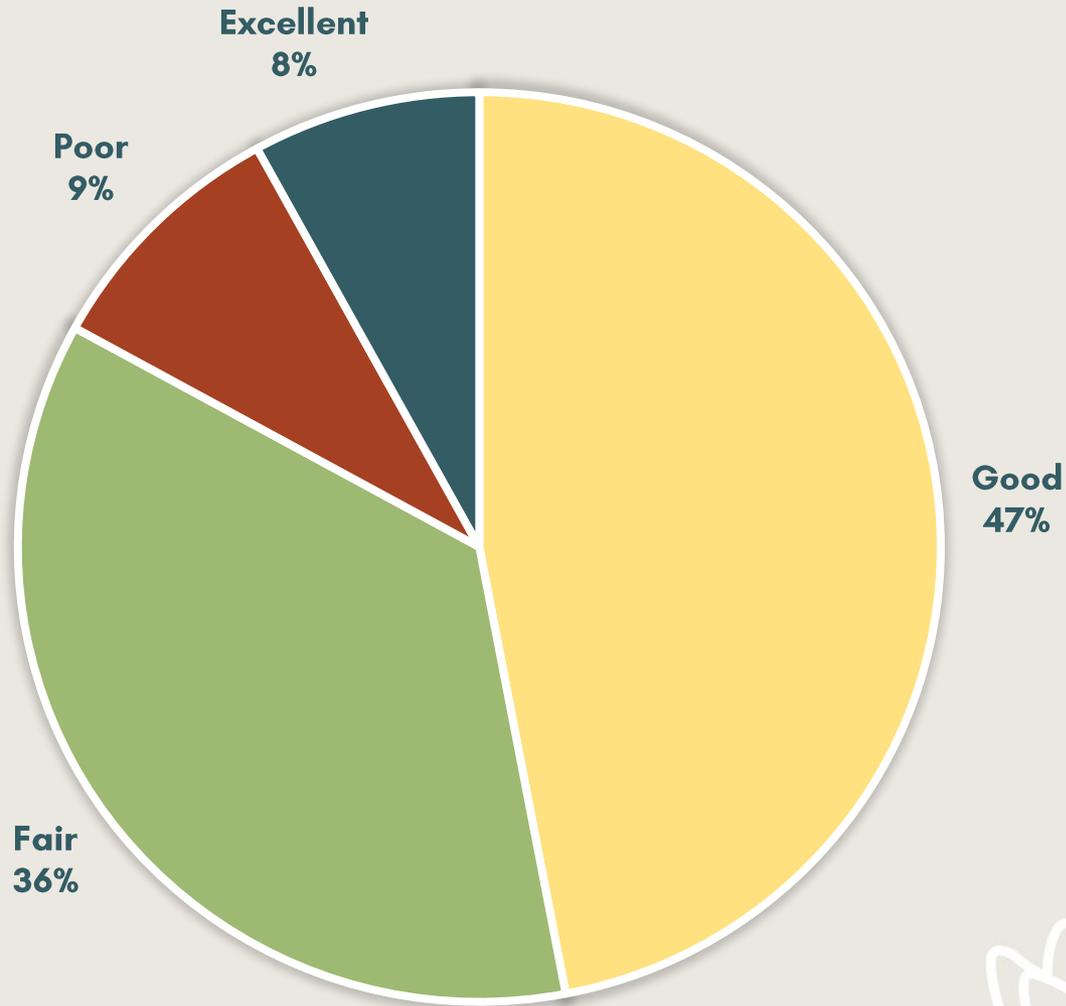


## Lowest 5 Ratings

1. Shopping Opportunities
2. Vibrant Downtown/Commercial Area
3. Employment Opportunities
4. New Development in Monroe
5. Mental Health Care



# Governance





## Top Five Ratings

1. Fire
2. Public Libraries
3. Garbage Collection/Recycling/Yard Waste
4. Ambulance/EMS
5. Police  
City Parks  
Sewer Services

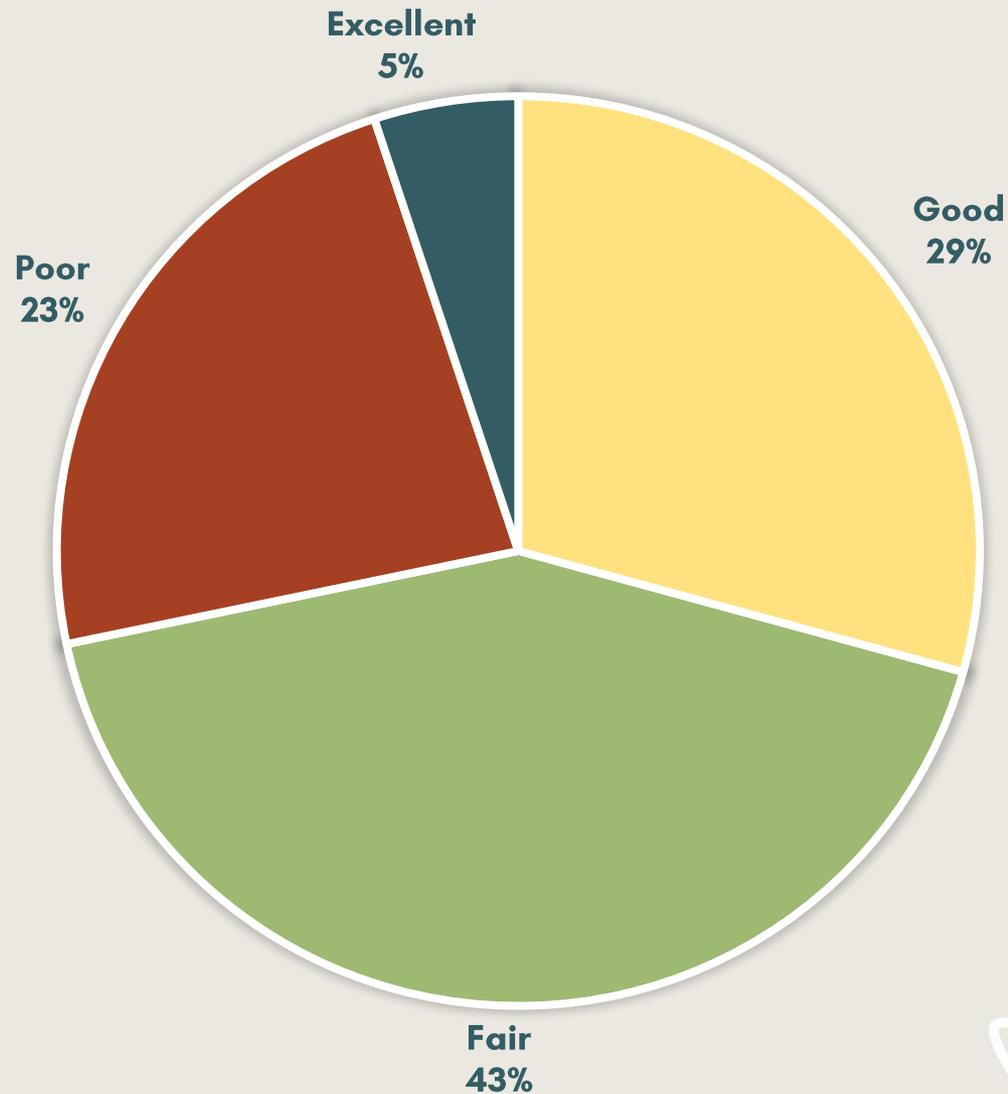


## Lowest 5 Ratings

1. Street Repair
2. Economic Development
3. Land Use, Planning and Zoning
4. Code Enforcement
5. Recreation Centers  
Health Centers



# Participation





## Top Five Ratings

1. Talked to or visited the neighbors  
Purchased goods or services in Monroe
2. Recycled at home  
Was not a victim of a crime
3. Voted in local elections
4. Visited a City Park
5. Participated in moderate activity/Done a neighbor a favor/ Read or watched local news



## Lowest 5 Ratings

1. Used public transportation instead of driving
2. Attended a local public meeting
3. Contacted Monroe elected officials
4. Attended/watched a local public meeting
5. Stocked supplies for an emergency  
Economy will have positive impact on Monroe



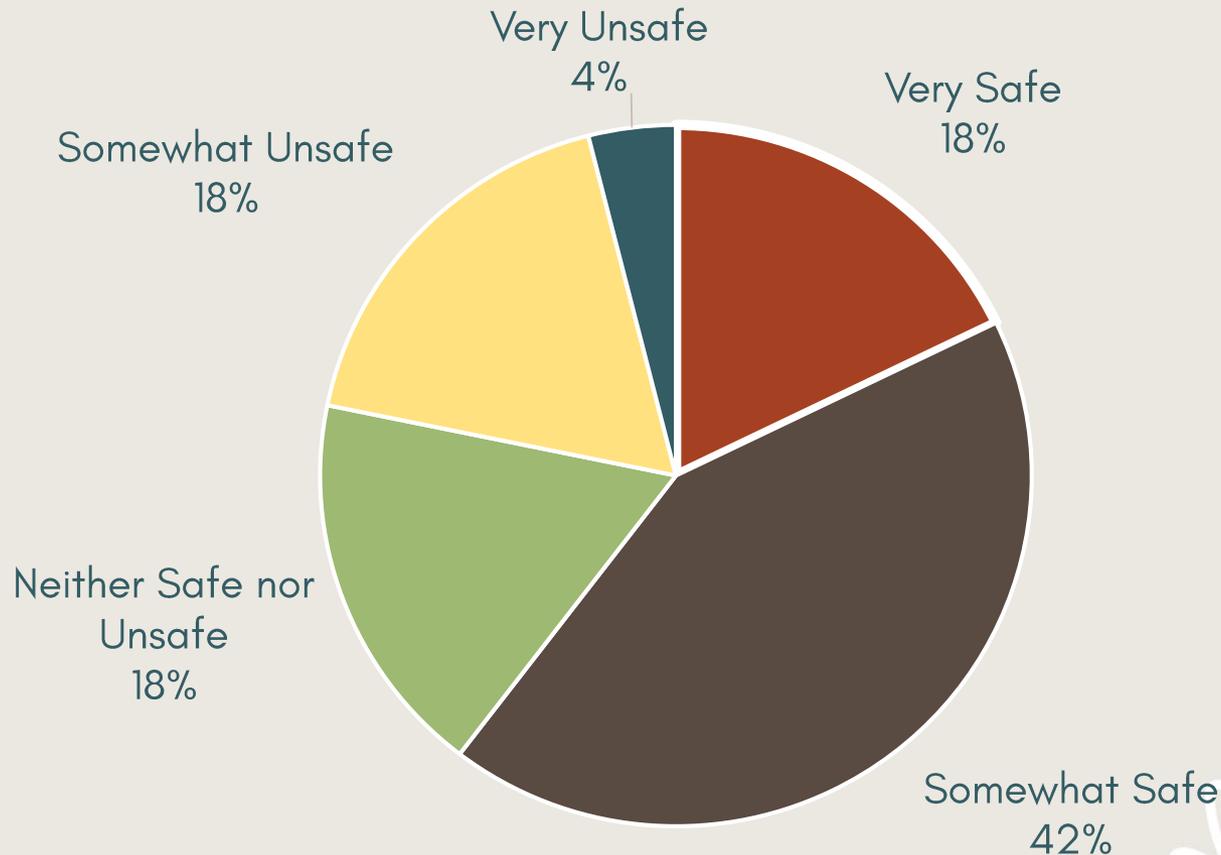


# Special Topics & Custom Questions



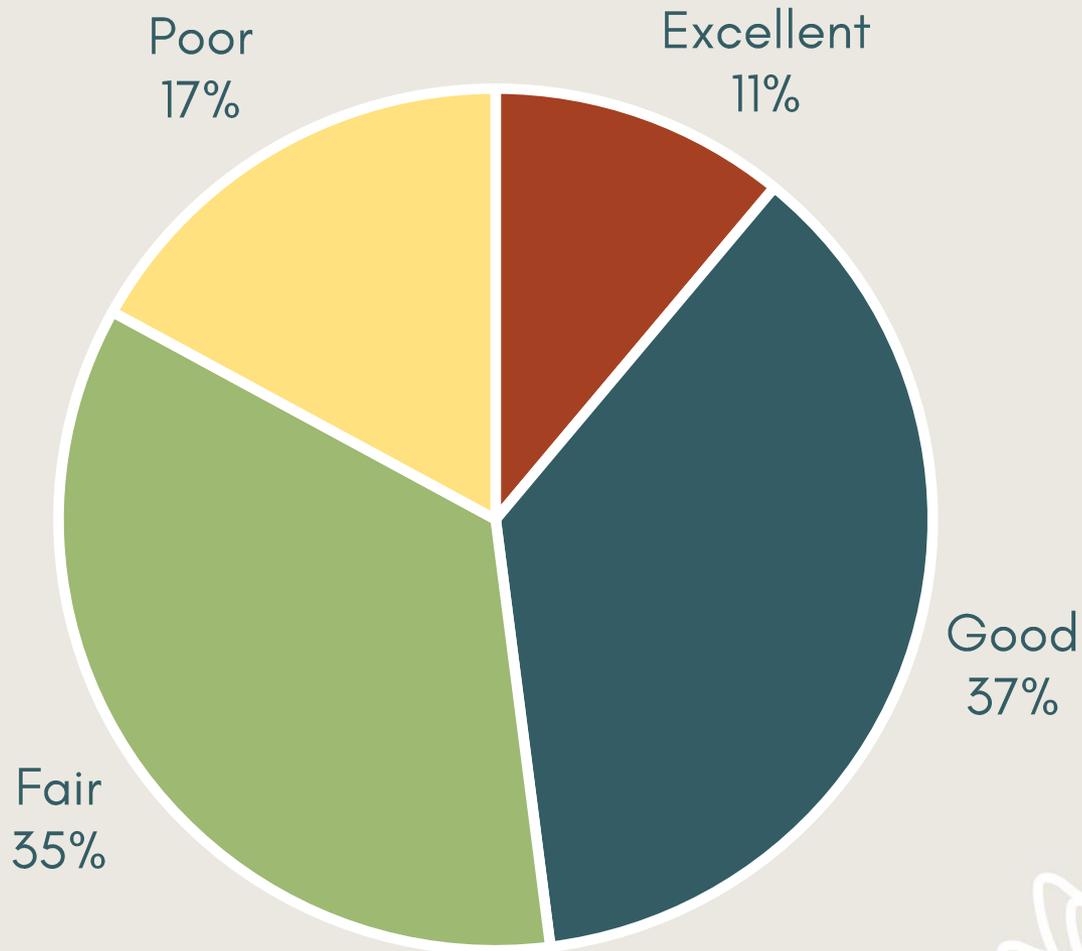
# Rate how safe or unsafe you feel in the City of Monroe's downtown area at night

Survey asked about daytime so we wanted to also know how citizens felt at night.



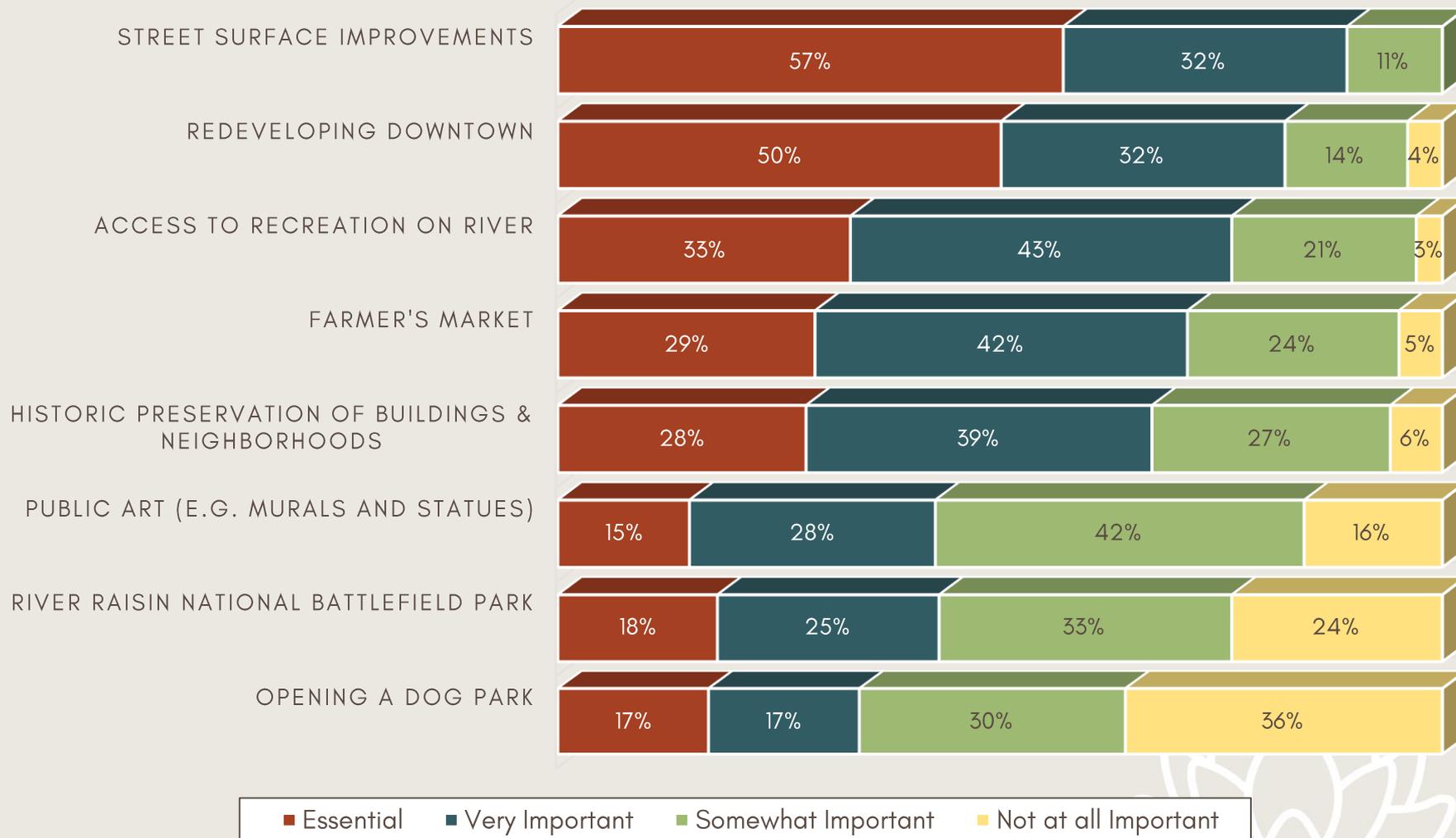
# Rate the quality of internet services in the City

Internet quality is important for business recruitment and retention

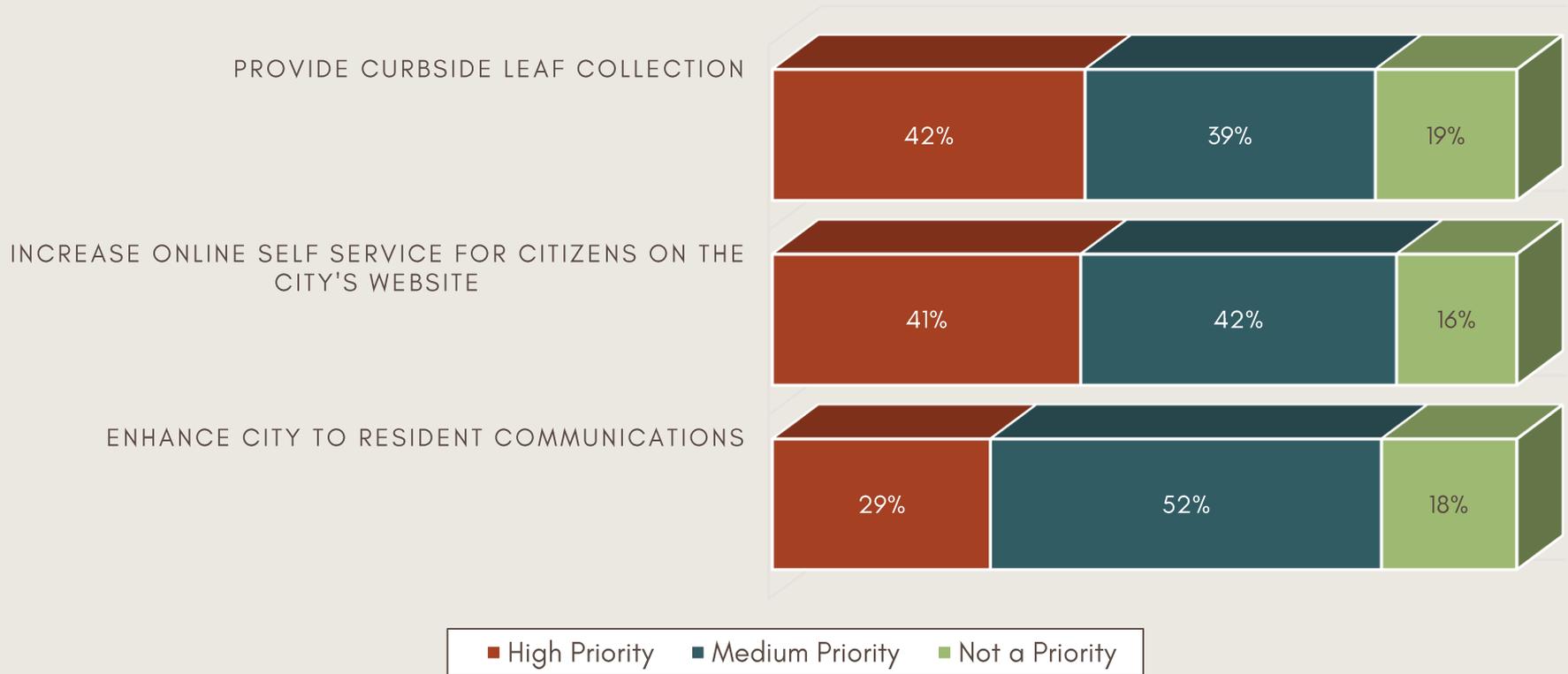


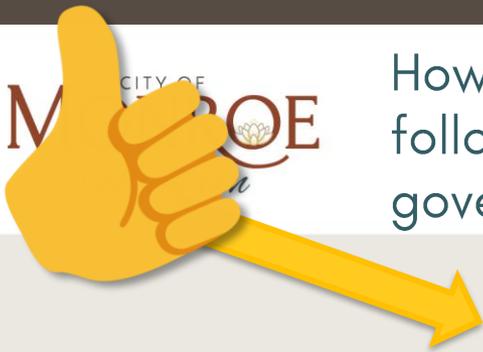


# How important are the following strategic planning areas to the City's overall quality of life?

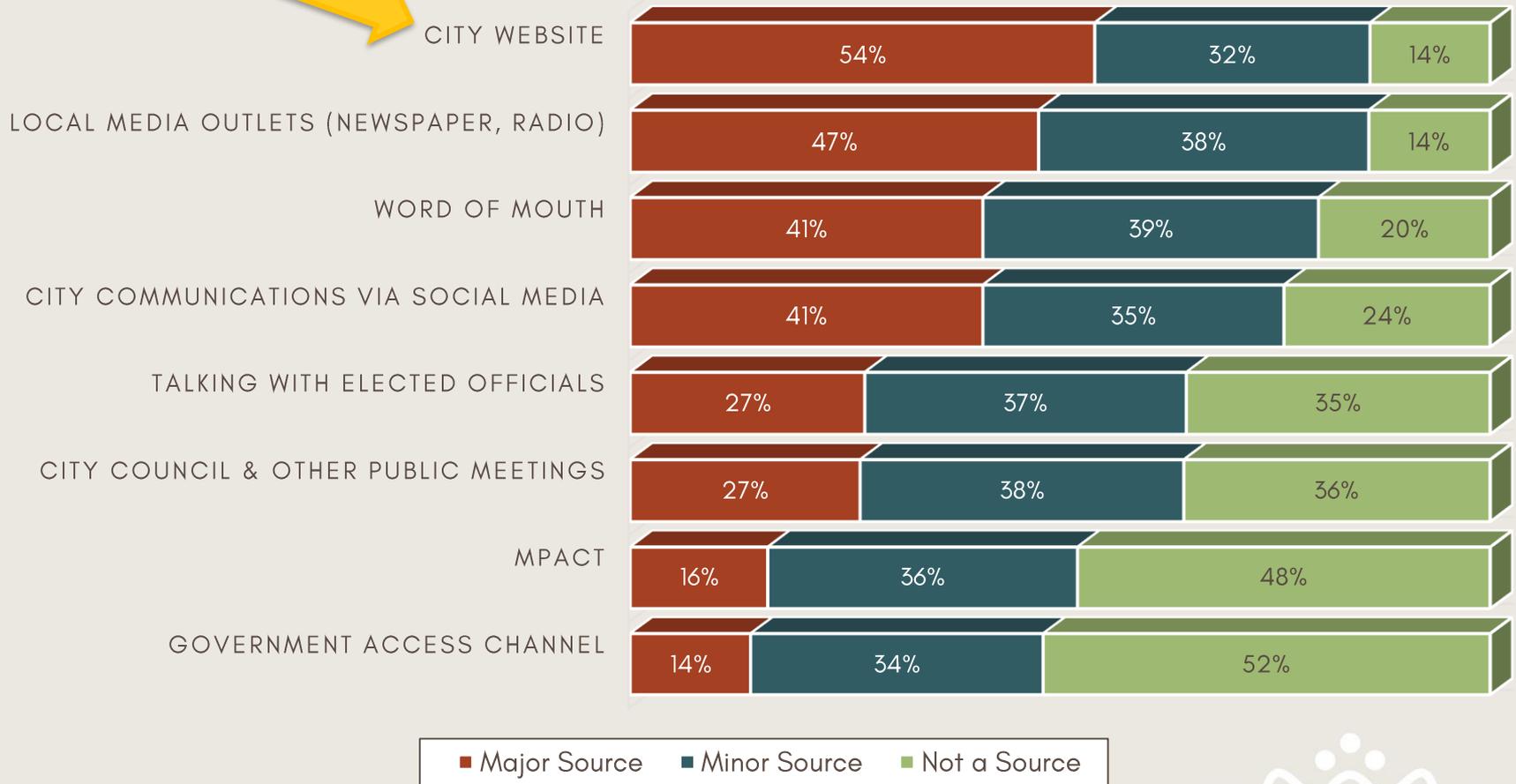


# How much of a priority, if any, should it be for the City to do each of the following?





How much of a source, if at all, do you consider each of the following to be for obtaining information about the City government and its activities, events and services?

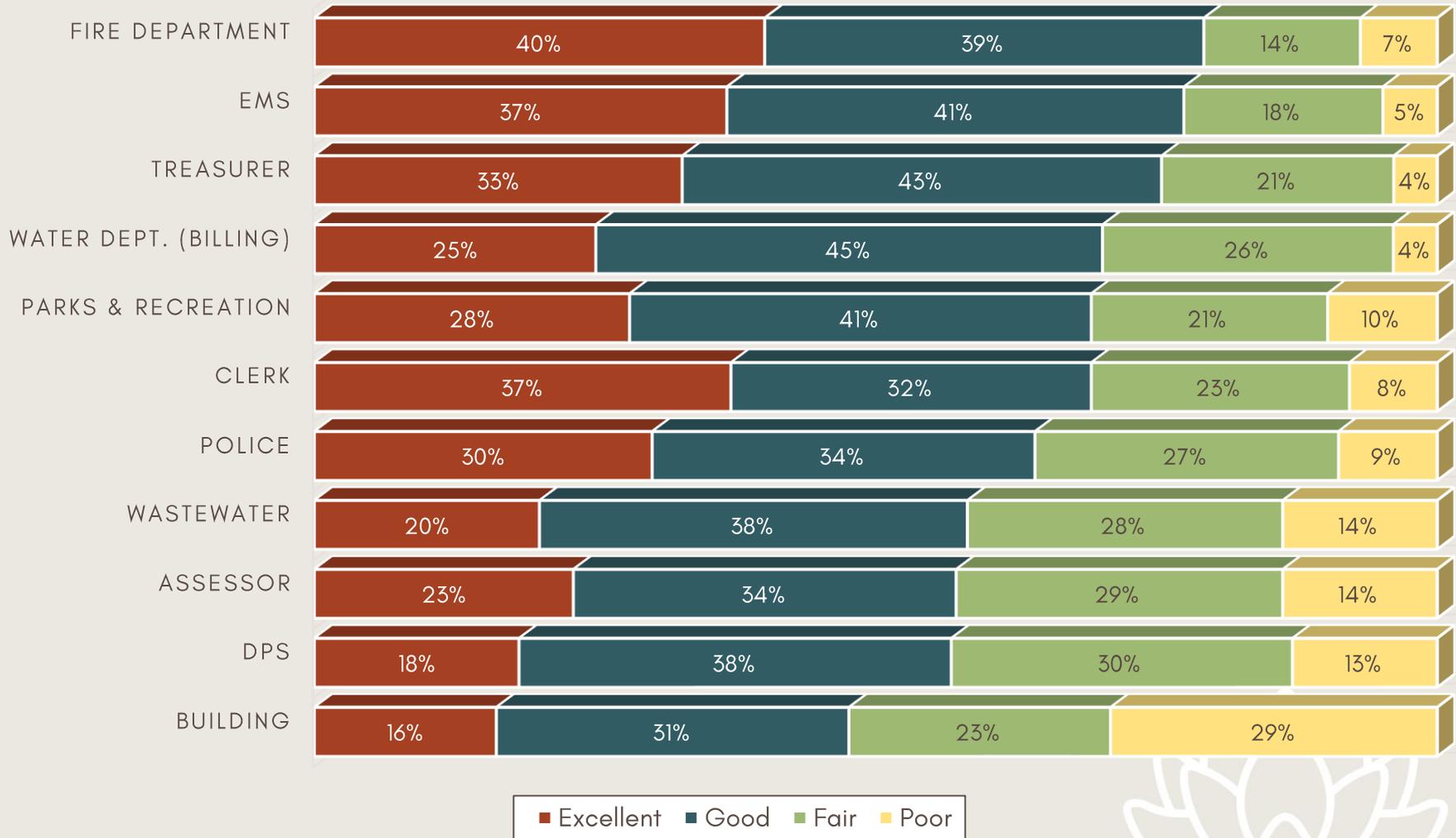


*Future surveys should also include new MyMonroe On The Go mobile app*



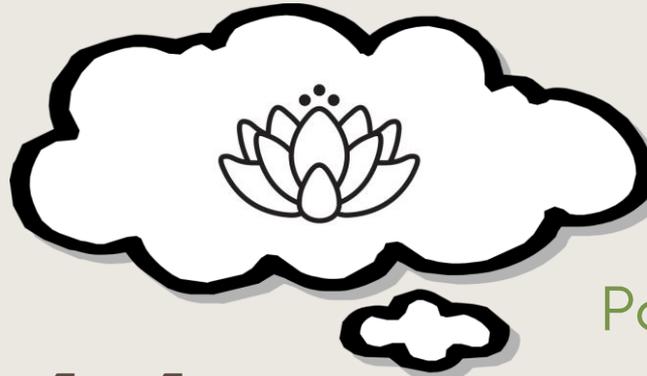


Please rate the quality of your most recent interaction with each of the following City departments in the past 12 months *(only those who said they had interaction had responses count)*



# Conclusions - So how do residents feel?

45% Good quality  
of life



53%  
Good place  
to live

26%

Positive image of Monroe

44%  
Good place  
to raise  
children



53%  
Overall positive  
feeling of safety

56% Recommend Monroe to others



# Conclusions - Economy is Top Priority!



92% of residents say economic health is essential or very important priority over next 2 years!



**8 in 10 Monroe residents are not under housing stress** - higher than national benchmark.



## **Top Priorities Over the Next 2 Years:**

- 92% - Economic Health
- 90% - Safety
- 89% - Street Surface Improvements
- 82% - Downtown Redevelopment



# Conclusions – Improving Quality of Life



**Important factors to improve  
Quality of Life:  
Recreation on the River  
& Farmers Market**

 **Monroe residents were more likely  
than comparison communities to  
engage in active transportation.**



**Just 13% gave positive marks for  
shopping opportunities – “much  
lower” than peer average.**

**City parks receive high marks by  
2/3 of residents – similar to  
benchmarks.**



# Conclusions – Residents Feel Safe, *but...*



86% of residents feel safe in their neighborhoods.

87% feel safe downtown during the day  
vs. 60% at night.

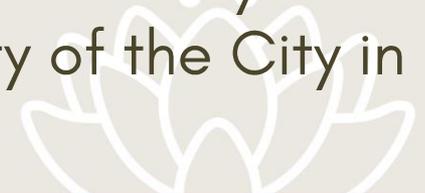


Residents are more likely to contact Police or  
Fire than any other department.



Only half give positive ratings to  
overall feeling of safety.

90% of residents feel safety is the  
number two priority of the City in  
the next 2 years.



# What Now?



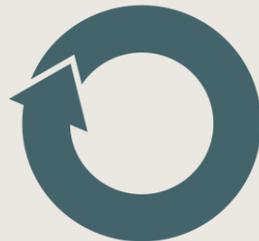
## Distribution & Digestion Plan

- Mayor & Council
- Department Heads
- Media
- Website



## Action Plan

- Strengthen What We Do Well, Improve What We Don't
- Tool for Future Resource Allocation



## Repeat

- Important to remember this is **baseline data!**
- Examine if we are moving the needle in 2 or 3 years

